# Are banks still special?

Ву

**Thomas Huertas** 

#### **SPECIAL PAPER 248**

# LSE FINANCIAL MARKETS GROUP PAPER SERIES

November 2017

Any opinions expressed here are those of the authors and not necessarily those of the FMG. The research findings reported in this paper are the result of the independent research of the authors and do not necessarily reflect the views of the LSE.

## Are banks still special?

Thomas F. Huertas<sup>1</sup>, Partner, EY Financial Services Risk Practice

## Abstract

Banks have long played a special role in the financial system. Individuals and institutions use banks to access the payment system, and central banks rely on banks to transmit monetary policy to the real economy. Hence, financial and economic stability has rested on the stability of the banking system, in particular on the safety and soundness of systemically important banks. This is the primary reason why banks have access to central banking lending facilities as well as why banks are regulated and supervised. It has also served as the overriding rationale for the reform of regulation and resolution that the G-20 initiated and implemented in the wake of the financial crisis of 2007/8.

But banks are not inherently special. Banks are only as special as central banks make them. Via quantitative easing (QE) as well as eligibility easing (EE), central banks have broadened the transmission mechanism beyond banks. As a result, banks have become less special. This in turn has significant implications for central banks' responsibilities for liquidity provision and for the regulation and supervision of financial institutions.

Banks' special role could erode further if central banks introduce central bank digital currencies. Such an innovation would not only replace cash but could also displace deposits. Central banks could not only impose significantly negative rates of interest; they could potentially determine the volume, distribution and pricing of credit, so that the transmission mechanism becomes direct. That in turn would have significant and not necessarily positive implications for banks, for financial markets and for the economy at large.

<sup>&</sup>lt;sup>1</sup> The author is Partner in EY's Financial Services Risk Practice and chairs the firm's Global Regulatory Network. The views expressed here are personal.

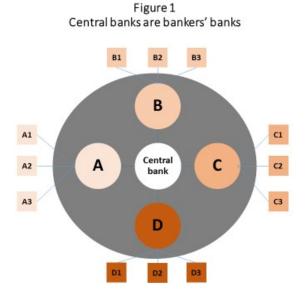
Banks have long played a special role in the financial system. Individuals and institutions use banks to access the payment system, and central banks rely on banks to transmit monetary policy to the real economy. Hence, financial and economic stability has rested on the stability of the banking system, in particular on the safety and soundness of systemically important banks. This is the primary reason why banks have access to central banking lending facilities as well as why banks are regulated and supervised. It has also served as the overriding rationale for the reform of regulation and resolution that the G-20 initiated and implemented in the wake of the financial crisis of 2007/8.

But banks are not inherently special. Banks are only as special as central banks make them. Via quantitative easing (QE) as well as eligibility easing (EE), central banks have broadened the transmission mechanism beyond banks. As a result, banks have become less special. This in turn has significant implications for central banks' responsibilities for liquidity provision and for the regulation and supervision of financial institutions.

Banks' special role could erode further if central banks introduce central bank digital currencies. Such an innovation would not only replace cash but could also displace deposits. Central banks could not only impose significantly negative rates of interest; they could potentially determine the volume, distribution and pricing of credit, so that the transmission mechanism becomes direct. That in turn would have significant and not necessarily positive implications for banks, for financial markets and for the economy at large.

# The "traditional" financial system

Traditionally, the financial system has operated on a hub-and-spoke basis (see Figure 1). In this framework banks are special.<sup>2</sup> Non-banks (individuals and



<sup>&</sup>lt;sup>2</sup> (Corrigan, 1982). Separately, various scholars (Gande & Saunders, 2012) have argued that banks are special, due to the monitoring that they provide in connection with loans. However, other financiers (notably private equity firms) also monitor firms in which they invest or to whom they extend credit

institutions) have their accounts at banks; banks have accounts at the central bank. Individuals and institutions therefore use banks to access the payment system. Banks lend to non-banks and provide the economy at large with a liquidity back-stop.

In this framework, financial stability depends largely on ensuring the stability of the banking system, and that in turn hinges heavily on maintaining the continuity of banks' critical economic functions.

Central banks align their functions to this framework. They restrict access to their payment systems to banks. They transmit monetary policy to the economy at large via banks. They provide liquidity to banks, and they play a significant role in the regulation and supervision of banks. In sum, central banks act as bankers' banks.

## A new framework for finance is emerging

However, the crisis has, together with technology and central banks' concerns about their own risk management, eroded the basis for this traditional framework. A new framework is emerging, one in which central banks are banks, not only to banks, but to financial institutions generally and, to an increasing extent, to the economy at large.

## The transmission mechanism has become multi-channel

To be effective, central banks need a transmission mechanism, or an ability to translate policy decisions into marketplace reality. Two aspects are important: first, what the mechanism does to the economy as a whole (i.e. how it affects output, employment and inflation) and second, what the mechanism does to the market(s) in which the central bank chooses to intervene.

To impact the economy as a whole, the central bank needs to send a strong steady signal. Changes in the signal should result from policy decisions rather than market static or noise. In designing its signal the central bank has to decide with whom it will deal, how it will transact and what assets it will buy or refinance.

However, with the asset(s) in which it chooses to intervene the central bank will be no ordinary market participant. Given the size of its portfolio as well as its ability to determine the eligibility of assets as collateral, the central bank is likely to have a dominant position in any asset in which it chooses to invest or to accept as security. Prices of such assets are likely to reflect not only the risk of the borrower, but the degree to which the central bank's position "overhangs" the market for particular issues and the possibility that the central bank will change the level of its holdings, the pace of its purchases or the haircuts it applies. In other words, for such assets the central bank will be a price maker and its actions will confer (or constrain) liquidity on such assets.

Traditionally, central banks have principally used banks to transmit monetary policy to the economy at large. The policy rate set by central banks has either been the rate at which the central bank lends to banks<sup>3</sup> or the rate at which banks can borrow central

<sup>&</sup>lt;sup>3</sup> For example, the Bank of England employs Bank Rate to set sterling interest rates.

bank money in the market.<sup>4</sup> Central banks have largely executed monetary policy by conducting open market operations with banks or by varying the amount that they lend directly to banks. This alters the level of reserves at banks, with knock-on effects on banks' capacity to lend to individuals and institutions. That in turn drives changes in output, employment and prices.

Yet banks (as well as other financial intermediaries) had practically no place in the macroeconomic models that central banks used to determine monetary policy. Indeed, monetary economics generally regarded the banking system as neutral: it was merely a transmission mechanism without any effects on the real economy.<sup>5</sup>

However, during and after the financial crisis of 2008, this transmission mechanism broke down. Banks failed, credit contracted and the real economy went into a tailspin. Although government intervention rescued the banks, it did not fully restore the transmission mechanism. Nor has regulatory reform. Although such reform has greatly strengthened banks' condition, credit growth has been weak and the recovery sluggish, particularly in the Eurozone.

Central banks have responded by resorting to extraordinary measures. They have suppressed interest rates to zero and, in some cases, pushed them below zero. They have also initiated a programme of quantitative easing (QE) and implemented a policy that could be labelled as eligibility easing (EE; see below).

QE has helped keep interest rates at very low levels for a very long period of time. QE has allowed the central bank to set the risk-free rate as well as the term structure of such rates (if it buys securities across the entire yield curve). This has in turn helped the economy get on and stay on the recovery path.

But QE has also diluted the distinction between monetary and fiscal policy. This is perhaps most clearly the case in the Eurozone, where the ECB's purchases of government bonds have contributed to a narrowing of spreads between the more highly indebted, deficit-prone, lower rated "peripheral" Member States and the less-indebted, higher-rated Member States. The narrowing in spreads has reduced the government's interest expense, creating in turn the potential to sustain government spending on goods and services or to reduce the overall budget deficit. In effect, the ECB has given Member States the opportunity to create a virtuous circle: lower-rated governments can "invest" the savings in interest expense to improve their budgetary position so that spreads need not rebound after QE ends.

Under QE, central banks also expanded the range of assets acquired directly via open market operations. In the US, the Federal Reserve (the Fed) bought massive amounts of mortgage-backed securities.<sup>6</sup> In the Eurozone, the European Central Bank (ECB) has started to purchase corporate bonds as part of its supplemental asset purchase

<sup>&</sup>lt;sup>4</sup> In the United States the Federal Reserve targets the Fed Funds rate.

<sup>&</sup>lt;sup>5</sup> (Adrian & Shin, 2008, p. 301) (Huertas 2011a, p. 103), (King, 2012)

<sup>&</sup>lt;sup>6</sup> (FRB 2017)

program.<sup>7</sup> These central bank purchases have supported the price of such assets, enhanced their market liquidity and reduced the spread over the government rate of equivalent maturity that borrowers have to pay. As a result, the creditworthiness of institutions holding such assets improved.

Taken together, QE and EE proved remarkably effective in stabilising the world economy. Indeed, in my view, it is one of the principal reasons that economists describe 2008 to 2010 as the Great Recession and not as the start of the Greater Depression.

## Payment systems are becoming robust

Well-functioning payment systems help generate the confidence and trust on which any currency is ultimately based. They are critical to maintaining financial stability and generating economic growth. Indeed, if payment systems cease operation, so will financial markets and the economy at large. For this reason ensuring the integrity and continuity of payment systems is a major public interest.<sup>8</sup>

Traditionally, banks have acted as the front end of the payment system. Individuals and institutions make payments by ordering their bank to debit their deposit account and transfer funds to another person's or entity's account. If the beneficiary has its account at another bank, the payer's bank utilises a payment system to make a transfer to the payee's bank. The payee's bank then credits the beneficiary's account.

For much of the 20<sup>th</sup> century, the failure of a major bank could cause the payment system to fail, with knock-on effects on other participants and to the economy at large. Banks were exposed to one another via multilateral netting arrangements, and central banks were exposed to banks via the daylight overdrafts that central banks routinely extended to banks.

Following the failure of Herstatt and Continental Illinois in 1984, central banks led a long and ultimately successful effort to make payment systems robust, so that the payment system would be able to continue in operation, even if one or more of its major participants were to fail.<sup>9</sup> This involved shifting central bank payment systems to real-time gross settlement and putting private, multi-lateral netting systems such as the Clearing House Interbank Payments System ("CHIPS") on a sound basis.

In practically all jurisdictions, the central bank operates its own payment system to enable banks to transfer funds to one another. Settlement occurs via book transfers of "central bank money": the deposit (reserve) account of the sending bank is debited,

<sup>&</sup>lt;sup>7</sup> (ECB 2017)

<sup>&</sup>lt;sup>8</sup> (Committee on Payments and Securities Settlement, 2001)

<sup>&</sup>lt;sup>9</sup> However, significant operational risk remains particularly in connection with cyber-crime and cyber terrorism (<u>http://www.bankofengland.co.uk/education/Documents/ccbs/handbooks/pdf/ccbshb31.pdf</u>). The US Federal Reserve detected more than 50 cyber breaches between 2011 and 2015, many of which were suspected to have involved hackers or spies <u>http://www.reuters.com/article/us-usa-fed-cyber-idUSKCN0YN4AM</u>). In 2016, hackers stole \$81 million from the Bangladesh central bank account at the New York Fed via false orders on the SWIFT network <u>http://www.reuters.com/article/us-bangladesh-heist-fed-insight-idUSKCN0XX28F.</u>

and deposit (reserve) account of the receiving bank is credited. Central banks generally guarantee the payments made over their systems, so that receiving banks have no exposure to the sending bank, if the sending bank were to fail. This provides certainty, immediacy and finality to both sending and receiving banks and their respective clients.<sup>10</sup>

The central bank itself does not take any risk on the sending bank. The systems central banks own and operate are now generally on a real-time gross settlement basis (RTGS), so that banks have to debit their reserve account at the central bank as soon as they initiate a payment instruction. Central banks have drastically curtailed the provision of daylight overdrafts to banks in connection with payment systems.<sup>11</sup> If a bank wants to initiate a payment, it has to have the money in its reserve account.

Private payment systems have also become robust. They have practically eliminated any extension of credit to a sending bank, and have instituted frequent intra-day settlements of net exposures via special zero-balance accounts at the central bank.<sup>12</sup> Together with the initiation of RTGS in central bank payment systems, the improvements in private payment systems have greatly reduced systemic risk.

Making payment systems robust has, in turn, served as the basis for making other financial market infrastructures robust. Directly or indirectly, central banks ensure that the "P" works as it should in "DVP" (delivery versus payment) for securities settlement systems<sup>13</sup> and in "PVP" (payment versus payment) in foreign exchange settlement.<sup>14</sup> In each case, the "settlement asset" is a claim on the central bank. This not only ensures certainty, immediacy and finality but it also creates neutrality – each member

<sup>13</sup> (Comotto, 2011).

<sup>&</sup>lt;sup>10</sup> (Committee on Payment and Settlement Systems, 2003)

<sup>&</sup>lt;sup>11</sup> If banks do require credit in order to fulfil their obligations to payment systems, central banks increasingly require banks to make such requests under either a normal discount window or a lender-of-lastresort/emergency liquidity facility [see below]. Under the Federal Reserve's Payment System Risk Policy (FRB 2012) institutions wishing to access the Federal Reserve's intra-day credit facilities must meet safety and soundness standards and stand ready to collateralise any exposure that may result from drawing on such a facility. In addition, the Fed sets a limit (the "net debit cap") on the total amount of the Fed's intraday credit that an institution may use. Finally, the Fed reserves the right to curtail or even cut off an institution's access to intraday facilities, consistent with the view that borrowing from the central bank is a privilege, not a right. This stricter policy has led to the virtual disappearance of daylight overdrafts (see http://www.federalreserve.gov/paymentsystems/psr\_data.htm).

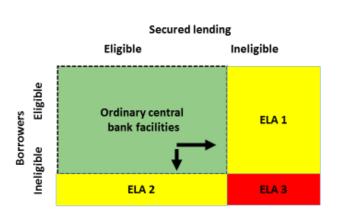
<sup>&</sup>lt;sup>12</sup> For example, final settlement for CHIPS occurs via a special zero-balance account at the Federal Reserve Bank of New York, and final settlement for the EURO 1 payment system operated by EBA Clearing occurs via a similar account at the ECB.

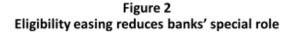
<sup>&</sup>lt;sup>14</sup> CLS operates a global foreign exchange settlement system. Trades are settled across the books of CLS Bank, a special-purpose bank chartered, regulated and supervised by the US Federal Reserve Bank under a Cooperative Oversight Arrangement (<u>http://www.federalreserve.gov/paymentsystems/cls\_protocol.htm</u>) with other central banks. Settlement occurs on a payment versus payment (PVP) via payments in central bank money via the RTGS systems operated by central banks so that CLS Bank itself has a zero-balance account at the central bank for each of the currencies for which CLS offers FX settlement services. See also (Kahn, Quinn, & Roberds, 2014).

uses the safest asset (a deposit at the central bank) to settle its obligation to other members of the settlement system.

# Central banks are easing eligibility requirements

Central banks act as the ultimate provider of liquidity. This takes two forms: ordinary facilities and lender-of-last-resort (LOLR) facilities (also known as emergency liquidity assistance [ELA]). Central banks extend ordinary facilities to eligible counterparties on the basis of eligible assets. Conceptually, ELA encompasses (1) loans to eligible counterparties on the basis of ineligible assets, (2) loans to ineligible counterparties on the basis of eligible assets and (3) loans to ineligible counterparties on the basis of ineligible assets and (3) loans to ineligible counterparties on the basis of ineligible assets (see Figure 2).





Traditionally, banks have been the only counterparty eligible to access ordinary central bank facilities, and the only collateral eligible to pledge was high quality securities and loans. During the crisis, however, central banks supplemented QE with EE (eligibility easing). They expanded the collateral eligible to support normal central bank liquidity facilities<sup>15</sup> and they extended the range of counterparties eligible to access normal central bank liquidity facilities.<sup>16</sup> This reduced the need to resort to LOLR/ELA. It also reduced the special role of banks.

# Supervision is broadening beyond banks

Banks' special role has long served as the rationale for the regulation and supervision of banks as well as the rationale for the central bank's involvement in such functions. In particular, central banks need to be sure that the banks it extends credit to are solvent (particularly if the bank is making a request for ELA). In fact, the prudential standards that regulators impose on banks are akin to the covenants that banks

<sup>&</sup>lt;sup>15</sup> (Breeden & Whisker, 2010)

<sup>&</sup>lt;sup>16</sup> (BoE 2014 )

themselves put into loan agreements with corporate borrowers.<sup>17</sup> But the supervision that central banks and other authorities exercise over banks is far stricter than the control that banks can exercise over borrowers via the monitoring and enforcement of covenants.

In the wake of the crisis, authorities strengthened regulation and sharpened supervision. To reduce the probability that banks would fail, Basel III increased capital requirements and introduced global liquidity standards. To make banks "safe to fail," jurisdictions reformed their resolution regimes to enable the authorities to ensure that a failing bank's critical economic functions could continue, even in the absence of taxpayer support. To enforce these tougher regulations, jurisdictions granted supervisors broader powers, especially to central banks.<sup>18</sup>

The crisis and its aftermath confirmed that systemic risk could not be controlled simply by regulating and supervising banks. More was required, and more has been accomplished, including strengthening the stability of the derivatives market, bringing shadow banking under control and introducing the concept of macro-prudential supervision under the aegis of systemic risk boards.<sup>19</sup>

# The choice facing central banks and society at large

In sum, the current financial system differs from the traditional one. The transmission mechanism is now multi-channel. Payments systems no longer depend on banks: they can continue to operate, even if a bank fails. Nor is access to payment systems restricted to banks. Under "open banking" banks have to grant access to their systems to third party providers.<sup>20</sup> Central banks no longer extend credit or provide liquidity exclusively to banks. Finally, prudential supervision now extends beyond banks. Banks are no longer as special as they once were.

Should the authorities keep this current approach? If so, what measures should authorities take to improve it? If not, what are the alternatives? We consider two: one that is conceivable for the near future, namely, reverting to banks as the single transmission mechanism; and one that could be feasible in the not so distant future, namely, eliminating the middlemen entirely and transmitting policy directly to financial markets and the economy at large.

<sup>&</sup>lt;sup>17</sup> (Dewatripont & Tirole, 1994)

<sup>&</sup>lt;sup>18</sup> For example, the UK dissolved the Financial Services Authority and returned responsibility for prudential supervision of banks to the Bank of England. In the Eurozone the Member States established a Single Supervisory Mechanism under the aegis of the Single Supervisory Board at the ECB.

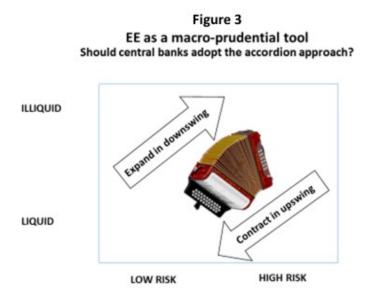
<sup>&</sup>lt;sup>19</sup> For a summary see (Financial Stability Board, 2017), (Llewellyn, Nieto, Huertas, & Enoch, 2017).

<sup>&</sup>lt;sup>20</sup> In the EU banks are required to grant such access from January 2018 under the terms of the 2<sup>nd</sup> Payments Services Directive.

# Strengthening the current multi-channel framework

The case for retaining the multi-channel approach is strong. It is consistent with the hypothesis that the transmission mechanism works through total credit, not just bank credit or bank money. The multi-channel approach has also apparently worked in practice, at least as a means to arrest recession and to foster recovery.

The case for the multi-channel approach would be stronger still, if the authorities aligned liquidity provision to the transmission mechanism. Now that the recovery is finally taking hold, central banks are struggling with the question of when and how to end QE. A similar debate needs to take place with respect to EE. In particular, the debate should consider whether QE and EE should be regarded as a temporary expedients or permanent macro-prudential tools. The bias must be in favour of the latter, especially if policymakers can exit from these programs without disrupting the recovery.



In my view, the authorities should consider transforming EE into a macro-prudential tool. In such an approach, as an upturn progressed, the central bank would narrow the range of assets eligible as collateral for ordinary central bank facilities and broaden the range as a downturn took hold. In effect, this would create a countercyclical "accordion" (see Figure 3). Note that the central bank could supplement these measures by varying the haircut on assets that do remain eligible as well as varying the term of its ordinary facilities.<sup>21</sup>

With respect to the counterparties eligible to access ordinary central bank facilities, it would seem sensible to align this to the transmission mechanism. As this has become multi-channel, so should central banks' liquidity provision. Eligible counterparties

<sup>&</sup>lt;sup>21</sup> (Huertas, 2011, pp. 106-110)

would, therefore, include not only broker-dealers, but also, potentially, all financial institutions.

A separate question concerns the counterparties to whom the central bank can extend ELA or act as a lender of last resort. At a minimum, this should include counterparties that have access to ordinary central bank facilities. Should the central bank have broader powers? This certainly proved useful in the crisis: the Fed made ample use of its extraordinary powers under Section 13(3) of the Federal Reserve Act, but the Dodd-Frank Act repealed this authority. Some have argued that this should be reinstated, subject to certain safeguards.<sup>22</sup>

Figure 4
Terms and conditions of central bank lending What's constructive: ambiguity or certainty?

	Ambiguity	Certainty
Applicability	LOLR/ELA	Ordinary facilities
Basis	Privilege	Right
Precondition	Solvency check	Eligible collateral
Conditionality (in addition to normal regulation and supervision)	Yes	Νο
Commitment fee	No	Yes?

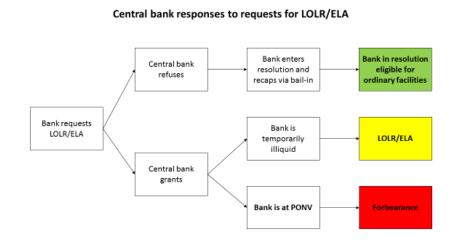
Finally, there is the question of the terms and conditions on which central banks should provide liquidity facilities. Here, central banks should draw a distinction between LOLR/ELA and ordinary liquidity facilities. In the former, ambiguity is essential: no one should have the right to receive LOLR/ELA (the review of EE will determine which counterparties have the right to request LOLR/ELA). In contrast, certainty is constructive with respect to ordinary central bank facilities: eligible counterparties should be able to expect that the central bank will provide liquidity upon the pledge of eligible collateral. This distinction is particularly important in connection with resolution (see Box).

In sum, EE deserves as much attention as QE. It too played a significant role in containing the crisis. The time has now come to determine its future role, both as a macro-prudential tool and as a determinant of what really constitutes the "last" resort when it comes to LOLR/ELA.

<sup>&</sup>lt;sup>22</sup> (Calomaris et al. 2017)

## Central bank decisions on liquidity can determine course of resolution

A central bank's decisions can affect both the timing and outcome of resolution. If a bank asks for LOLR/ELA, this may be a sign that it has reached the point of nonviability. Correspondingly, the central bank must rapidly decide whether to grant or decline the request for LOLR/ELA. In making this decision, the central bank should first consider whether the bank requesting LOLR/ELA is solvent. If it is not, LOLR/ELA could amount to what under normal bankruptcy procedures might be judged a fraudulent conveyance. However, the central bank should also take into account that the decision itself (whether or not to grant LOLR/ELA) may have an influence on asset prices and hence on the solvency calculation.



The central bank's decision also affects the bank's continuity. Granting the bank's request for LOLR/ELA permits the bank to continue to function, but it also creates the possibility that the authorities exercise forbearance. Indeed, without liquidity support from the central bank, the supervisor alone cannot (except where the bank finances itself exclusively with insured deposits) exercise forbearance.

Declining the request will almost certainly lead to the immediate failure of the bank and force the supervisor/resolution authority to put the bank into resolution, regardless of the views that of these authorities may have regarding the bank's condition.

Financial stability will be enhanced, if markets know what will happen next. To this end, the central bank and resolution authority should make clear that they will pursue the following presumptive path: They will put the bank into resolution. They will immediately bail-in instruments qualifying as TLAC so that bank is not only solvent, but also meets minimum requirements for CET1 capital. They will ensure that the bank-in-resolution retains access to financial market infrastructures. Finally, they will make ordinary central banking facilities available to the recapitalised bank on the basis of the bank's unencumbered assets. In particular, the central bank should stand ready to take over both the financing and the collateral from repo providers. It makes no sense for the central bank to create the impression that it will refuse to grant the recapitalised bank access to ordinary central bank facilities. Such a position would undermine practically any resolution plan that the resolution authority might devise.

### Reverting to banks as the single transmission mechanism

In contrast, the case for attempting to reinstate banks as the single channel for the transmission mechanism is weak, particularly in the US. First, banks account for a diminishing share of total credit. The role of non-banks, including so-called shadow banks, is growing. These entities do not necessarily depend on banks for their own financing, particularly during the upswing of the business cycle.

Second, banks and central banks have different perspectives. Banks (or at least the major banks) operate across many jurisdictions. A central bank must focus primarily, if not exclusively, on its own jurisdiction. Legislation sets the central bank's objectives (price stability, financial stability and in some cases growth and full employment) in domestic terms.

As a consequence, focusing the transmission mechanism solely on banks is likely to be ineffective. Although the central bank can determine the risk-free rate (and therefore the appropriate floor price for credit), it cannot determine the volume of credit. In an upturn, borrowers can turn to non-bank sources of credit. If credit is fuelling the boom, restricting bank credit alone will not necessarily reduce the pace of expansion in overall credit to a sustainable rate.

Nor will focus on banks alone ensure that credit will flow at the trough of the business cycle in amounts sufficient to initiate and sustain the recovery. Banks lack the capacity to do so, and banks lack the incentive. In theory, macro-prudential supervisors would give banks the capacity to expand credit at the trough by rescinding the counter-cyclical capital surcharge that they had imposed prior to the peak. In practice, however, banks find that capital held to meet the surcharge is needed to meet the hurdle rate imposed under the stress test(s) that micro-prudential supervisors conduct.

Central banks, therefore, face a conflict between their macro-economic policy objectives and their supervisory responsibilities. Extending credit at the trough can facilitate the recovery. As borrowers spend the proceeds of the loan, this will stimulate output and employment. Enough lending can produce enough stimuli to jumpstart the recovery.

But there is no guarantee it will do so. At the trough of the cycle, borrowers find it prudent not to count on any improvement in economic conditions until the "green shoots" of recovery are well on their way to becoming sturdy plants. Until such time, borrowers are likely to be looking to strengthen their balance sheets, and the higherrated borrowers are more likely to be successful in doing so. Many of the borrowers who do not strengthen their balance sheets cannot. They lack the current income to do so, and/or the prospective future income necessary to attract new equity. Accordingly, the demand for bank credit at the trough of the cycle is likely to come disproportionately from lower-rated borrowers – precisely the segment bank supervisors will be most concerned about. Indeed, at the trough of the cycle supervisors are much more likely to be urging banks to deal with their non-performing loans than to extend new credit to those who are more likely to have difficulty in paying it back. In sum, for the near future banks are likely to remain semi-special. Although they will remain the most important element in the transmission mechanism, they will by no means be the only one. Although they will be the primary interface with the payment system, the advent of open banking will further reduce the benefits banks derive from this position.

	Transmission mechanism	Payment System	Liquidity Provision	
Traditional	Banks	Banks	Banks	Banks
Current	Multi-channel	Banks via RTGS	All FIs?	All systemic institutions Macro-prudential supervision
Near Future	Strengthen multi-channel	"Open" banking	Align to multi-channel Link to resolvability	
Not so distant future	Direct	All via RTGS	All against eligible collateral	Solvency/ capital check only

Figure 5
In the not so distant future banks may not be special at all

However, in the not so distant future, banks may not be special at all. Central banks could shift to direct transmission: it would interact directly with the individuals and institutions that constitute the "real" economy rather than indirectly via banks or financial institutions. This may not be feasible today, but could well be within the next five to ten years.

# Moving to direct transmission: could central bank digital currencies pave the way?

How might central banks do this? One possible route is central bank digital currency (CBDC). This is essentially today's currency in digital form. In fact, a CBDC will be far superior to alternative digital currencies (ADCs) such as Bitcoin. What ADCs lack, central banks have. ADCs do not function well as a store of value: their price is too volatile, their defences against hacking are too weak, and their backing is non-existent. Central bank money is the quintessential store of value. What ADCs have (the blockchain technology), central banks can and will acquire. This will enable central banks to issue CBDC.

Prospectively, everyone will have access to a CBDC. That implies that anyone can have an account at the central bank. Indeed, if governments begin to use CBDC to distribute benefits, collect taxes, pay interest on government bonds and/or pay suppliers, practically everyone will have to have a CBDC account. Once an individual or institution has such an account, s/he can use it for other transactions, such as receiving their salary or paying their bills. S/he can also allow cash to accumulate in the account as an investment.

For macroeconomists, a CBDC holds a certain charm. It would expand the policy tool kit: it would greatly increase the ability to employ negative interest rates,<sup>23</sup> and it would facilitate the distribution of 'helicopter money'<sup>24</sup> or the introduction of basic income.

For banks, however, a CBDC should hold considerably less charm. A CBDC would not only replace cash, it could also displace deposits. CBDC outstandings will be direct senior obligations of the central bank. They will effectively be backed by the full faith and credit of the government. They will not be subject to bail-in. They will, therefore, have lower risk than bank deposits, particularly uninsured deposits.<sup>25</sup> This could lead to a significant shift of funds from banks to CBDC accounts, particularly if the central bank pays interest on funds held in CBDC accounts – something the central bank is likely to want to be able to do.<sup>26</sup>

With the advent of CBDC, the central bank balance sheet could grow very large indeed. Over time, the central bank could well become the largest single source of credit to the economy as a whole as well as to specific institutions. This prospect intensifies the debate over the type of assets that the central bank should acquire, and over the impact that the central bank would have on the markets for such assets and financial markets overall.

First, the central bank will need to decide the framework for its liquidity facilities. If central banks continue to grant all account holders access to ordinary lending facilities, this would imply that anyone with a CBDC account could borrow from the central bank against a pledge of eligible collateral. The central bank would then have to decide the basis on which such lending could take place. The simplest – as well as the one that facilitates the operation of the direct transmission mechanism – would be for the central bank to give account holders the right to borrow. Under such an approach the central bank would commit (possibly upon payment of a commitment fee) to refinance any eligible collateral that the account holder had prepositioned with the central bank. Note that the account holder would pay would depend on the haircuts and rates in force at the time.<sup>27</sup>

<sup>&</sup>lt;sup>23</sup> (Rogoff, 2016); (Haldane, 2015); (Broadbent, 2016); (Wissenschaftlicher Beirat beim Bundesministerium für Wirtschaft und Energie (Germany), 2017)

<sup>&</sup>lt;sup>24</sup> Rather than dropping dollar bills from helicopters, the central bank could simply credit CBDC accounts with additional funds. If CBDC accounts were linked to tax identifier numbers, there is the additional possibility for such distributions of "helicopter money" to be targeted toward lower income individuals (who have a higher propensity to spend).

<sup>&</sup>lt;sup>25</sup> We assume that bank deposits will continue to be exchangeable with currency on a 1 to 1 basis in unlimited amounts as long as the bank issuing the deposit remains in operation. In this respect the analysis here differs from those who envision a variable exchange rate between the CBDC and bank deposits that is either set by the market bidding for a limited amount of CBDC (Barrdear & Kumhof, 2016) or set by the authorities in a managed fashion (Agarwal & Kimball, 2015).

<sup>&</sup>lt;sup>26</sup> Indeed, the ability to vary that rate of interest would constitute another policy tool. In effect, it would be the deposit rate on bank reserves writ large.

<sup>&</sup>lt;sup>27</sup> (King, 2016)

Second, the central bank will need to decide whether it should assume a more direct role in the extension of credit. To date, central banks have generally not played a prominent role – aside from their activities vis-à-vis banks – in either the origination of credit or in the exercise of creditors' rights against obligors who violate covenants or actually default. They have restricted purchases of corporate bonds and asset-backed securities to the secondary market and have taken care to ensure that their holdings of such securities do not constitute a majority of any one issue or class of debt, so that private creditors retain the primary responsibility for dealing with troubled borrowers.

Could central banks take on such a task? Probably yes. Central banks already collect, collate and calibrate credit information on the obligors issuing the instruments that the central bank purchases outright or accepts as collateral. This enables central banks to assess the risks that they incur as well as monitor overall credit conditions.<sup>28</sup>

Should central banks take on such a task? That is a different question entirely. An argument in favour is that they may need to do so. As outlined above, a CBDC may be superior to bank deposits, especially uninsured deposits. This could lead to a situation where the central bank has excess funds to invest whilst banks struggle to find the funding to finance the loans that individuals and institutions are requesting banks to grant. In such a situation, central banks' direct extension of credit could help ensure an adequate flow of credit to the "real economy".

However, this course of action is filled with well-known dangers: it politicises the extension of credit as well as the exercise of creditors' rights – hardly a situation in which central banks are likely to be able to maintain their independence. At a minimum, legislatures and governments will want to review the criteria the central bank uses to allocate credit. But it is far more likely that legislatures and governments will seek to set the criteria along political as well as economic lines. The criteria would include both the terms and conditions on which the central bank extends credit as well as the rigor and vigour with which the central bank would seek to exercise any remedies available to it as creditor. This could easily lead to credit allocation toward favoured sectors as well as to forbearance for troubled creditors within such sectors. Neither would be good for efficiency or growth.<sup>29</sup>

Finally, a word about supervision. This could become much simpler. As noted above, the introduction of a CBDC enables the central bank to perform directly practically all the critical economic functions currently performed by banks and other financial

<sup>&</sup>lt;sup>28</sup> For example, the ECB is laying the foundation for ANA Credit, an analytical credit database (see (European Central Bank, 2016). This builds on prior work in various Member States to create and maintain a credit register. Globally, the Legal Entity Identifier project (LEI ROC 2015) assigns a unique number to each legal entity. This facilitates aggregation of exposures to that entity and provides the potential to extend the ANA Credit approach to other jurisdictions on a standardised basis.

<sup>&</sup>lt;sup>29</sup> In addition, central bank digital currency potentially aggravates privacy concerns. It would facilitate government tracking of an individual's receipts and expenditures as well as her physical presence at the point at which such expenditures are made.

institutions. Via the CBDC and its associated accounts at the central bank, institutions and individuals can make payments and potentially obtain credit.

Accordingly, banks and other financial institutions would become less systemic, and there would be less rationale for subjecting such institutions to extensive regulation and supervision.<sup>30</sup> The principal rationale for regulation and supervision would therefore relate to deposit insurance and the need for the central bank to check for the borrower's solvency before extending credit.

In such a regime, the creditor hierarchy and valuation would play a key role. According insured deposits first priority in resolution would significantly reduce the risk of such deposits (and correspondingly the risk to the deposit guarantee scheme), particularly if there were substantial layers of subordinated liabilities below the insured deposit layer.<sup>31</sup> This is essentially the case under the EU Banking Recovery and Resolution Directive (BRRD), particularly for significant institutions that will be required to maintain total loss absorbing capacity (TLAC) equal to 18% of its risk-weighted assets (see Figure 6).

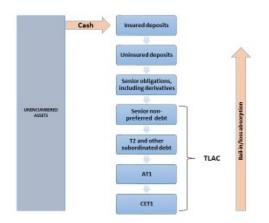


Figure 6 Resolution reform enhances resolvability

If valuation is timely, frequent and accurate, a bank's solvency can be more easily checked by the central bank prior to any extension of credit. Improvements in valuation would enable both the authorities and investors to track the level of the

<sup>&</sup>lt;sup>30</sup> There might also be less rationale for subjecting banks and other financial institutions to various other regulations. Take "know your customer" (KYC) as an example. In connection with a CBDC, the central bank will have to qualify the account holder and run some type of KYC process. This should obviate the need for banks to conduct their own for any person or entity that has an account at the central bank.

<sup>&</sup>lt;sup>31</sup> In such a regime, resolution might also be easier: with a "single view of the customer" at the failed bank, each customer's insured deposits could be rapidly transferred to her CBDC account at the central bank.

bank's net worth (i.e. its common equity) in absolute terms as well as relative to the bank's total and risk-weighted assets. This would enhance recovery by making it more feasible for investors to use triggers to convert instruments into common equity prior to resolution. It would also increase the ability of the authorities to avoid forbearance and to institute resolution in a timely fashion (i.e. whilst the bank still had positive net worth). Finally, in such an environment, resolution itself might become easier: with a "single view of the customer" at the failed bank, each customer's insured deposits could be rapidly transferred to her CBDC account at the central bank.

In combination, therefore, a CBDC together with revisions to the creditor hierarchy and improvements in valuation, might drive regulation and supervision toward the solution proposed as an option in the Financial Choice Act, namely allowing banks to opt out of regulation and supervision, provided the bank maintains a capital ratio greater than 10% of its assets. Indeed, with improved valuation, it should be feasible to frame the requirement in terms of TLAC rather than CET1 capital.

# Conclusion

In sum, this paper argues that banks are only as special as central banks make them. Traditionally, that was very special indeed, for central banks restricted access to its payment system to banks while central banks themselves used banks as the transmission mechanism for monetary policy. To facilitate the transmission mechanism, central banks extended credit facilities to banks. This in turn propelled the central bank into supervising banks.

However, over time, banks have become less special. Central banks have moved payment systems to a real-time gross settlements basis. The transmission mechanism now has many channels, not just banks. Central banks now extend credit to a broad range of institutions, not just banks. Supervision is broader as well.

Central banks are now considering whether to introduce central bank digital currencies. If they do, practically everyone will be able to have an account at the central bank. This will allow central banks to move to direct transmission, to extend credit facilities to all and to move away from much if not all of bank regulation and supervision. But this could politicise credit as well as harm efficiency and growth. In the process banks would not only become less systemic, they could well become collateral damage, for a central bank digital currency would not only replace cash. It would displace deposits.

## References

Adrian, T., & Shin, H. S. (2008). Financial Intermediaries, Financial Instability and Monetary Policy. *Proceedings of the Federal Reserve Bank of Kansas City Conference at Jackson Hole*, (pp. 287-334).

Agarwal, R., & Kimball, M. (2015, October 23). *Breaking through the zero lower bound*. Retrieved from IMF Working Papers/15/224: https://www.imf.org/en/Publications/WP/Issues/2016/12/31/Breaking-Through-the-Zero-Lower-Bound-43358

- Bank of England. (2014, June). News Release Widening access to the Sterling Monetary Framework: broker-dealers and central counterparties. Retrieved April 2017, from http://www.bankofengland.co.uk/publications/Pages/news/2014/144.aspx
- Barrdear, J., & Kumhof, M. (2016, July). The macroeconomics of central bank issued digital currencies. Retrieved from Bank of England Staff Working Paper 605: http://www.bankofengland.co.uk/research/Documents/workingpapers/2016/swp605.pdf
- Breeden, S., & Whisker, R. (2010). Collateral risk management at the Bank of England. *Bank of England Quarterly Bulletin*(Q2), 94-103. Retrieved April 2017, from http://www.bankofengland.co.uk/publications/Documents/quarterlybulletin/qb100201.pdf
- Broadbent, B. (2016, March 2). *Central banks and digital currencies*. Retrieved from http://www.bankofengland.co.uk/publications/Documents/speeches/2016/speech886.pdf
- Calomaris, C. W., Holtz-Eakin, D., Hubbard, R. G., Meltzer, A. H., & Scott, H. (forthcoming). Establishing Credible Rules for Fed Emergency Lending. *Journal of Financial Economic Policy*. Retrieved from https://papers.ssrn.com/sol3/papers.cfm?abstract\_id=2910524
- Committee on Payment and Settlement Systems. (2003). *The role of central bank money in payment systems*. Retrieved June 2016, from http://www.bis.org/cpmi/publ/d55.pdf
- Committee on Payments and Securities Settlement. (2001, January). Core Principles for Systemically Important Payment Systems. Retrieved June 2016, from http://www.bis.org/cpmi/publ/d43.pdf
- Comotto, R. (2011, Sepatember 14). *The interconnectivity of central and commercial bank money in the clearing and settlement of the European repo market*. Retrieved from ICMA European Repo Cpuncil: https://www.icmagroup.org/assets/documents/Maket-Practice/Regulatory-Policy/Repo-Markets/Central%20and%20commercial%20bank%20money%20-%20ICMA%20report%20September%202011.pdf
- Corrigan, E. G. (1982). Are Banks Special? Retrieved from Federal Reserve Bank of Minneapolis Annual Report: https://www.minneapolisfed.org/publications/annual-reports/ar/annualreport-1982-complete-text
- Dewatripont, M., & Tirole, J. (1994). *The Prudential Regulation of Banks*. Cambridge, MA: M.I.T. Press.
- European Central Bank. (2016, May 18). *Explanatory note on the ECB Regulation on the collection of granular credit and credit risk data*. Retrieved from https://www.ecb.europa.eu/stats/money/aggregates/anacredit/shared/pdf/explanatorynot eanacreditregulation.en.pdf
- European Central Bank. (2017, February 28). AnaCredit Reporting Manual Part II. Retrieved from https://www.ecb.europa.eu/stats/money/aggregates/anacredit/shared/pdf/AnaCredit\_Man ual\_Part\_II\_Datasets\_and\_data\_attributes.pdf
- European Central Bank. (2017, April 10). Asset purchase programmes. Retrieved from https://www.ecb.europa.eu/mopo/implement/omt/html/index.en.html
- Financial Stability Board. (2017, July 3). FSB Chair's letter to G20 Leaders building a safer, simpler and fairer financial system. Retrieved from http://www.fsb.org/wpcontent/uploads/P030717-1.pdf

- FRB (2012). Board of Governors of the Federal Reserve System. *Overview of the Federal Reserve System's Payment Risk Policy on Intraday Credit*. Retrieved from http://www.federalreserve.gov/paymentsystems/files/psr\_overview.pdf
- FRB (2017). Board of Governors of the Federal Reserve System. *Credit and Liquidity Programs and the Balance Sheet.* Retrieved from https://www.federalreserve.gov/monetarypolicy/bst\_openmarketops.htm
- Gande, A. & Saunders, A. (2012). Are Banks Still Special When There is a Secondary Market for Loans? *Journal of Finance* (67: 1649-1684).
- Haldane, A. G. (2015, September 18). *How Low Can You Go?* Retrieved from http://www.bankofengland.co.uk/publications/Documents/speeches/2015/speech840.pdf
- Huertas, T. F. (2011). Crisis: Cause, Containment and Cure (2nd ed.). London: Palgrave Macmillan.
- Huertas, T. F. (2017, April 21). *Eligibility easing and the lender of last resort*. Retrieved from http://voxeu.org/article/eligibility-easing-and-lender-last-resort
- Kahn, C., Quinn, S., & Roberds, W. (2014, June). Central Banks and Payment Systems: The Evolving Trade-off between Cost and Risk. Retrieved from http://www.norgesbank.no/contentassets/3fba8b3a3432407d929ae9218db1ffc4/10\_kahn\_quinn\_roberds2014 .pdf
- King, M. (2012). *Twenty years of inflation targeting*. Stamp Memorial Lecture London School of Economics (9 October). Available at http://www.bis.org/review/r121010f.pdf.
- King, M. (2016). *The End of Alchemy: Money, Banking and the Future of the Global Economy*. New York : WW Norton.
- Legal Entity Identifier Regulatory Oversight Committee. (2015, November 5). *The Global LEI System and regulatory uses of the LEI*. Retrieved from https://www.leiroc.org/publications/gls/lou\_20151105-1.pdf.
- Llewellyn, D. T., Nieto, M. J., Huertas, T. F. & Enoch, C. (2017) "*Editorial*", Journal of Financial Regulation and Compliance (25: 230-235).
- Rogoff, K. S. (2016). The Curse of Cash. Princeton: Princeton University Press.
- Wissenschaftlicher Beirat beim Bundesministerium für Wirtschaft und Energie (Germany). (2017, February 9). Zur Diskussion um Bargeld und die Null-Zins-Politik der Zentralbank. Retrieved from https://www.bmwi.de/Redaktion/DE/Publikationen/Ministerium/Veroeffentlichung-Wissenschaftlicher-Beirat/gutachten-wissenschaftlicher-beirat-gutachten-diskussion-umbargeld.pdf? blob=publicationFile&v=6.